

BuildSG LEAD SUMMIT 2022

Leadership Engagement And Development

27 April 2022 • 9:00am to 1.00pm

Guest-of-Honour: **Mr Tan Kiat How**
Minister of State, Ministry of Communications and
Information & Ministry of National Development



PROGRAMME

TIME	PROGRAMME
9.00am	Opening Address Mr Tan Kiat How, Minister of State, Ministry of Communications and Information & Ministry of National Development
EMERGING STRONGER THROUGH GROWTH AND TRANSFORMATION	
9.10am	Presentation: BCA-Industry 2022 Workplan Mr Kelvin Wong, CEO, Building and Construction Authority
9.40am	Panel Discussion 1: Growth and Transformation
10.40am	Networking Break
SHARPENING THE INNOVATIVE EDGE	
11.10am	Keynote Presentation: Leveraging Innovation to Grow and Transform Mr Lim Sim Seng, Chairman, Building and Construction Authority <u>and</u> Group Executive, Consumer Banking/Wealth Management, DBS
11.50am	Panel Discussion 2: Innovation
12.50pm	End of Programme



TOPICS AND SPEAKERS



Mr Kelvin Wong
CEO, Building
and Construction
Authority

PRESENTATION:

BCA-Industry 2022 Workplan

COVID-19 exacerbated many of the sector's vulnerabilities, particularly resiliency in firms, supply chains, and manpower. While we continue to monitor the situation and extend our support towards firms' recovery, we will learn from our COVID-19 experience, accelerate transformation of our sector, and ensure that we continue to shape a safe and resilient Built Environment.

The key focus of the workplan includes plans to accelerate transformation and growing together; transforming regulations to shape a safe and resilient sector; and meeting homeowners' liveability aspirations.



Mr Lim Sim Seng
Chairman, Building and
Construction Authority
and Group Executive,
Consumer Banking/
Wealth Management,
DBS

KEYNOTE PRESENTATION:

Sharpening the Innovative Edge

This presentation looks at the transformation journey which DBS has embarked on, and how to build up a culture and mindset for innovation. The presentation will also cover how successful investments in innovation can translate into a high-productivity, high wage and high cost sector which will then become a self-sustaining loop.

Towards the end of the presentation, Mr Lim would also share his views on the Built Environment sector and draw some parallels of our transformation journey to that of DBS's.

PANEL DISCUSSION 1

Emerging Stronger through Growth and Transformation

MODERATOR'S PROFILE



**Prof Arnoud
De Meyer**
Professor Emeritus,
Lee Kong Chian
School of Business,
SMU

Prof Arnoud De Meyer is a global academic leader with more than 35 years of experience in international academic institutions in Europe and Asia. Until December 2018, he served as President of Singapore Management University (SMU). Before joining SMU, Prof Arnoud De Meyer was from 2006 until 2010 Director (Dean) of the Judge Business School at the University of Cambridge (United Kingdom). From 1983 until 2006, he was a faculty member at INSEAD and assumed between 1990 and 2006 several management positions, among others as founding dean of INSEAD's Asia campus in Singapore.

Prof Arnoud De Meyer served as an independent director of several companies and non-profit organisations in Belgium, France, Singapore and Australia. He currently chairs the Temasek sponsored "Stewardship Asia Centre" (Singapore).

He is an internationally recognised researcher in the areas of R&D and Innovation Management, Manufacturing Strategy and International Management. He published more than 100 academic articles and 12 books, most recently "Ecosystem Edge: Sustaining Competitiveness in the Face of Disruption" and "Building Excellence in Higher Education: the Singapore's Experience".

PANEL DISCUSSION 1

Emerging Stronger through Growth and Transformation

SPEAKER & PANELLIST'S PROFILE



Mr Kelvin Wong
CEO, Building
and Construction
Authority

Mr Kelvin Wong is the Chief Executive Officer of the Building and Construction Authority (BCA).

Prior to joining BCA, Kelvin was the Executive Vice President of the Singapore Economic Development Board (EDB). At the EDB, Kelvin oversaw the development of strategic growth engines in Hub Services and Supply Chain & Connectivity as well as the board's new businesses and policy and planning divisions. Kelvin started his career with EDB in 1996 and had helmed various key portfolios including logistics, professional services and urban solutions. Kelvin had served on the board of Singapore's Employment and Employability Institute (e2i) and is also the alternate board member of the Human Capital Leadership Institute (HCLI).

Kelvin is a Glaxo-EDB scholar who graduated from the Imperial College, University of London (Masters in Communications and Signal Processing and a First Class Honours in Electronics and Electrical Engineering) in 1996.

PANELLIST'S PROFILE



Ar Angelene Chan
Chairman,
DP Architects

Ar Angelene Chan is the Chairman of DP Architects.

Prior to her current role, Angelene was the CEO of DP Architects from 2016 to January 2021. She was instrumental in steering the company strategically towards greater international presence, and higher design and service delivery benchmarks through specialization and use of technology. As Chairman, she continues this critical work, ensuring that DP's strategic roadmap aligns with the growth of DP's global and specialist offices to meet the firm's vision and goals.

Angelene is a leading architect who was conferred the President's Design Award (P*DA) in 2015 for her design of Sunray Woodcraft Construction Headquarters. She was also named the P*DA Designer of the Year in 2018. Her notable works include The Dubai Mall, the transformation of Wisma Atria along Orchard Road, Paya Lebar Quarter and the newly completed 6 Battery Road renovation.

Angelene sits on the Urban Redevelopment Authority Board, the Singapore Land Authority Board, the Building and Construction Authority Board, and the Sentosa Development Corporation Board. She also serves as the Vice-Chairman of Dover Park Hospice.



Mr Kim Yong
Chairman,
Woh Hup

With almost 40 years of construction experience, Mr Kim Yong heads the third generation of the family-owned construction entity of Woh Hup today. Kim cut his teeth in the industry while in England. His subsequent experiences included spells in Thailand, Myanmar, Malaysia, Vietnam and the Philippines. In recent years, he added India and Indonesia to his portfolio.

Under his watch, Woh Hup completed many projects like the Jewel Changi Airport, Reflections at Keppel Bay, Gardens by the Bay, the Interlace, d'Leedon and Funan DigitalLife Mall. Current on-going projects include One Holland Village, C821A Kim Chuan Depot and the Punggol Digital District.

Kim presently serves on the BCA's Quality Assurance Advisory Committee and their Productivity Gateway Advisory Panel. He was a member of the BCA Board in the recent past. Kim obtained his BSc (Building Economics) degree from Polytechnic of the South Bank UK. He has three children and seven grandchildren.

PANEL DISCUSSION 1

Emerging Stronger through Growth and Transformation

PANELLIST'S PROFILE



Mr Justin Gabbani
Chief Executive
Officer Asia,
Lendlease

Mr Justin Gabbani was appointed Chief Executive Officer, Asia in June 2021 and is based in Singapore. He is also a Non-Independent Non-Executive Director and a Member of the Audit and Risk Committee of Lendlease Global Commercial Trust Management Pte. Ltd.

Justin joined Lendlease in 2003 and has been based in Asia since 2011. He has over 18 years of experience including strategy, corporate finance, capital markets, investment management, development and construction.

Justin was formerly the Chief Financial Officer, Asia. In this position, he was responsible for several key functional areas across Asia including finance, investment & capital markets, research and strategy. Prior to this role, Justin held the role of Head of Investment & Capital Markets (Asia and Europe) responsible for investments, capital raising, investor relations, product development and research for both Asia and Europe. During his time with Lendlease, Justin has held various roles in the Investment Management and Development businesses. He holds a Bachelor of Finance and Bachelor of Commerce from Bond University, Queensland and is a Chartered Accountant (CA).



Mr Yeo Kong Nee
Managing Director,
ENGIE Services
Singapore

Mr Yeo Kong Nee is the Managing Director of ENGIE Services Singapore, one of the entities under ENGIE South East Asia: a cluster with a fast-growing team of over 2,000 employees with presence in Singapore, Malaysia, and the Philippines to provide tailor-made integrated energy solutions for their customers in commercial buildings, industries, and cities.

With over 30 years of management experience from both government and private sector, Kong Nee oversees more than 1,000 employees in Singapore to offer solutions and technical services in integrated facilities management, energy efficiency and mobility to a wide spectrum of clients across healthcare, aviation, education, government, commercial and industrial segments.

Prior to this, Kong Nee held various leadership and management positions with MPRI Inc., Netrust Pte Ltd, and the Ministry of Defence of Singapore.

Kong Nee holds a Bachelor of Engineering (Electronic and Electrical Engineering) (First Class Honours) from the University of Manchester, UK. He currently serves as a member on the Future Economy Council Urban Systems Cluster Sub-Committee and the Tripartite Facilities Management Implementation Committee (FMIC).

PANEL DISCUSSION 2

Sharpening the Innovative Edge

MODERATOR'S PROFILE



Ar Tan Shao Yen
Group Chief
Innovation Officer,
CPG Corporation,
Singapore

Ar. Tan attained his Bachelor of Architecture from the National University of Singapore and a Master of Science in Sustainable Building Design from the University of Nottingham. An experienced architect with close to 30 years of experience, Shao Yen strongly believes in integrating expertise, harnessing teamwork, and leveraging design to provide innovative and holistic solutions. He leads CPG Corporation in fostering innovative and collaborative endeavours, and brings valuable experience in delivering international projects across a diverse range of typologies in both the public and private sectors. Shao Yen was recognised by BCA-SGBC as Green Architect of the Year in 2014. Some of his work and opinions were published in “20 under 45: The Next Generation” by Singapore’s Urban Redevelopment Authority (URA).

As Group Chief Innovation Officer of CPG Corporation, Shao Yen seeks innovative value propositions that address the need for urban solutions in Asia and beyond. Through harnessing diverse capabilities across the CPG group of companies ranging from professional services, project management to facilities management, he fosters strategic partnership networks internationally to develop market and client-centric bespoke CPG-led integrated solutions, such as Smart Estates, Transit-Oriented Development, Biophilic Built Environment, Health & Wellness, Knowledge Cluster and Security & Resilience etc.

SPEAKER & PANELLIST'S PROFILE



Mr Lim Sim Seng
Chairman, Building
and Construction
Authority and
Group Executive,
Consumer Banking/
Wealth Management,
DBS

Mr Lim Sim Seng is responsible for leading DBS’ group consumer banking and wealth management business, following his appointment to the role on 1 January 2019. Prior to this, he spent eight years as DBS’ first country head with dedicated oversight for Singapore, during which he focused on delivering greater synergy and value across the bank’s Singapore franchise.

In his over 38 years of banking experience, Sim spent his career in Asia, North America and the Middle East. Prior to joining DBS, Sim was the President and CEO of Nikko Citigroup Limited, a position he held from June 2008 to December 2009. During this time, Sim was also a board member of Nikko Citi Holdings, Inc. He was responsible for all corporate & investment banking, institutional brokerage and fixed income & equity trading for Citigroup in Japan.

During his international banking career, Sim held a wide variety of roles spanning Kuala Lumpur, Tokyo, New York, Saudi Arabia, Hong Kong & Singapore. In 2007/2008, he was Citigroup Country Officer, Hong Kong and also served as Chairman of Citibank Hong Kong Limited. During his tenure, he managed the Citigroup Hong Kong country franchise, including developing the strategy for Hong Kong’s markets and banking franchise, and providing support to the consumer and wealth management businesses. Between 2003 and 2007, Sim was Regional Head of Emerging Markets Sales and Trading for the Asia-Pacific, based in Singapore. He was responsible for all sales and trading in foreign exchange, local currency derivatives & money markets, fixed income trading & origination in the 13 markets across Asia Pacific. During this period, he was also the non-executive Chairman of Citibank Berhad Malaysia.

Presently, Sim chairs DBS Vickers Securities Holdings Pte. Ltd., and was also appointed chairman of Building & Construction Authority in April 2021. He also sits on the Board of DBS Securities (Japan) Ltd and ST Engineering. In March 2018, Sim was appointed Singapore (Non-Resident) High Commissioner to Republic of Nigeria. Sim was a Japanese government Monbusho scholar and graduated with his Bachelor’s in BA from Yokohama National University, Japan in 1983.

PANEL DISCUSSION 2

Sharpening the Innovative Edge

PANELLIST'S PROFILE



Er Aaron Foong
Managing Director,
KTP Consultants

As the Managing Director of KTP Consultants, Er Aaron Foong has successfully led and completed many urban projects of various typologies for both the public and private sectors in Singapore. For his highly innovative and safety driven approach in optimising engineering design and construction methodologies, he has received multiple Design Excellence & Safety Engineering Awards from the Building and Construction Authority as the Qualified Person (Struct).

An active proponent of technology adoption for buildable and sustainable design, Aaron advocates an open-minded approach to cross-fertilise knowledge to develop intelligent and sensibly tailored solutions in his projects. His pragmatic approach to understand in-depth the purpose of each development and his ability to devise creative engineering solutions with buildability and value-add in function and aesthetics are imbued in many of the iconic projects that he led as the Qualified Person, such as The Scotts Tower, The ARC, Maxwell Chamber Suites, TEKKA Place, Surbana Jurong Campus, Central Boulevard Towers and the upcoming integrated mixed use transit-oriented development in Punggol Digital District.



Mr Kim Yoon Young
Cluster President,
Schneider Electric

Mr Kim Yoon Young is the Schneider Electric Cluster President for Singapore, Malaysia, and Brunei. He brings over 20 years of international experience in the Automotive and Lighting sector, across several industry segments throughout South America, Europe, North America, Asia, Africa, Russia, and the Middle East.

In his current role, he maintains his mission to drive the cluster towards further successes in the expansion of both business and manufacturing capability in Singapore, Malaysia, and Brunei. He developed his career through a variety of successful country management assignments and has taken on multiple roles, showing his ability to grow the business as a marketing strategist, inspiring those around him, and delivering results as an excellent implementer of commercial initiatives.

Yoon Kim previously served as the Country President for the Vietnam and Cambodia Cluster for four years. He graduated from Fundação Getulio Vargas (FGV) in Brazil. He has a Master of Business Administration from Wissenschaftliche Hochschule für Unternehmensführung (WHU) in Germany.

Yoon Kim was born in Korea, raised in Brazil and is currently based in Singapore. He is married with a daughter.

PANEL DISCUSSION 2

Sharpening the Innovative Edge

PANELLIST'S PROFILE



Mr Paul Chong
President & Group
CEO,
Certis Cisco

Mr Paul Chong is President and Group CEO of Certis Group. Headquartered in Singapore, Certis is an advanced integrated security services provider with revenues of more than S\$1 billion, and a global footprint across Australia, China, Hong Kong, Macau, Malaysia, Qatar and the UAE.

Paul joined Certis as the founding CEO of the current privatised entity in 2004, when Certis was a statutory board of Singapore's Ministry of Home Affairs. In under 15 years, he has grown the business more than five-fold, and has successfully diversified into new businesses to meet the changing nature of customers' needs while strengthening the group's core capabilities. From a single provider of auxiliary police services, Certis is now the leader in the field of advanced integrated security services. Certis has also recently become the third largest player in its industry in Australia.

Prior to joining the commercial world in 1995, Paul was the Head of Joint Communications & Electronics (HJCE) of the Singapore Armed Forces (SAF). As HJCE, Paul was the most senior SAF officer responsible for designing, building, operating and protecting the SAF's critical computers and communication systems against adversaries.

Paul joined SingTel in 1995 as Vice President for Consumer Sales. During his 5-year tenure at Singtel, he was credited for turning around the then loss-making Globe Telecom to become the leading mobile telecom operator in the Philippines. Paul was also integral to the rollout of the world's first nationwide broadband network in Singapore.

Paul left SingTel in 2000 to start his own broadband/multimedia company, before joining Commercial and Industrial Security Corporation (CISCO), the predecessor to Certis, in 2004. Paul attended Cambridge University (UK) in 1982 on a Singapore Armed Forces Overseas Scholarship, graduating with Honors in Economics and Operations Research. He is also a graduate of the US Army Command & Staff College.



Mr Allan Tan
Managing Director,
United Tec
Construction

Mr Allan Tan has worked in the construction field for 40 years on projects in Europe, Africa and Asia. Spending the last 20 over years in Singapore, he has attained an enormous insight into the Singapore built environment industry and engages with BCA, developers, and consultant leaders in spearheading construction innovation and technology.

In the last seven years, he has pioneered steel and concrete PPVC system and followed through by partnering with BCA and Consultants in pushing for continued PPVC adoption in projects nationwide. He has successfully implemented PPVC in residential, hotel and healthcare projects, including the then world's tallest PPVC project (40 storeys).

In 2018, Allan set up his own company, United Tec Construction. In the company's four years of operation, they have achieved an order book exceeding S\$1 billion, and have been awarded six PPVC projects. The first project awarded was the Avenue South Residence, which at 56 storeys, will be the future world record holder of the tallest PPVC structure in 2022. Despite recent global challenges, the Avenue South Residence project is expected to be completed on schedule partly due to the use of PPVC. Allan is currently focused on growing his company, and also help the industry continue to adopt innovative methods to improve productivity.